

Electrolysis for Renewable Ammonia: How do we get to a relevant scale?

Ammonia Energy Association Implementation Conference, 11/1/18

Number one by nature

Company Overview

Public Company, Pure H₂ Play

- 3 Manufacturing Sites
- 3,500+ Electrolyzers Installed
- 40+ H₂ Fueling Stations
- 90+ Years Experience



USA (Wallingford, CT) PEM Electrolyzers



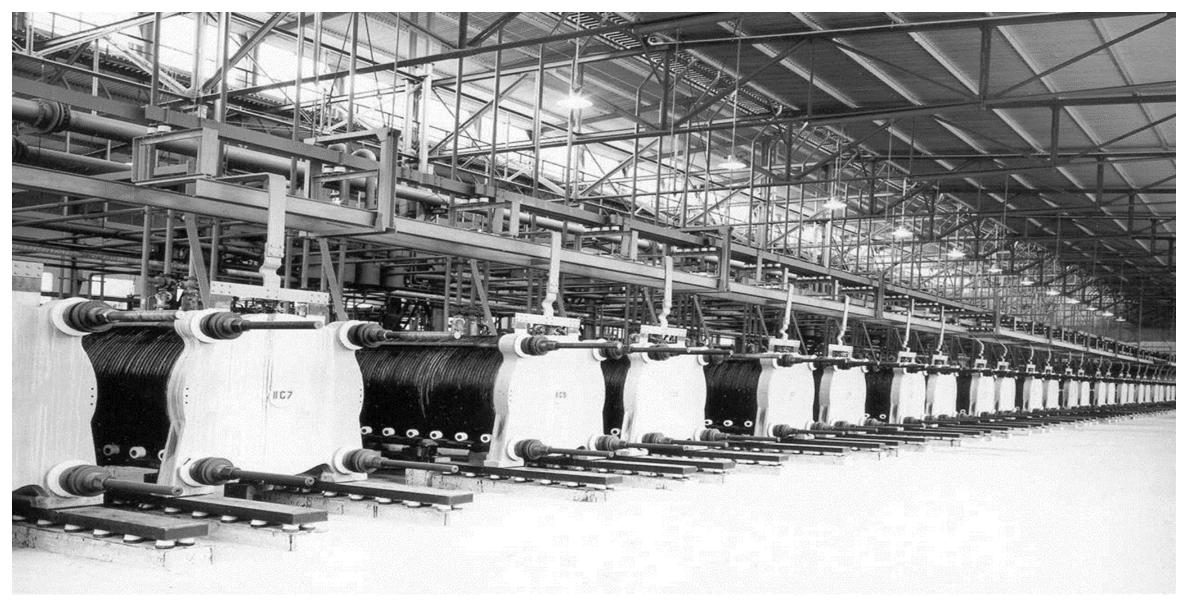
Denmark (Herning) H₂ Fueling Stations



Norway (Notodden) Alkaline Electrolyzers

Where we came from...

135 MW electrolysis plant for ammonia production, Glomfjord, Norway



nel Nel offers both PEM and alkaline electrolyzer technology



Atmospheric alkaline stack



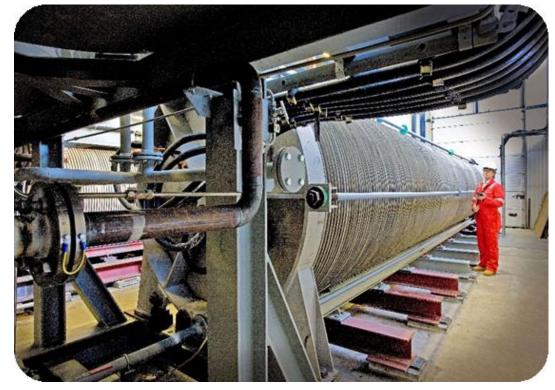
30 bar PEM stack

Alkaline Installation: 9.2 MW, 1,940 Nm3/hr, Norway



Alkaline Installation: 25 MW, 5,500 Nm3/hr, Malaysia





PEM MW scale installation





Rectifiers, MCC, transformer

PEM process skids

Case Study: How volume can drive cost

New Mottop by agreement will enable automation, scale-up, and cost reduction



OVER 8,000 TRUCKS ON ORDER 800 TRUCK ORDERS FROM ANHEUSER-BUSCH INBEV TRUCKS ARE LEASED ACCORDING TO MILEAGE WITH ALL FUEL INCLUDED



Source: Nikola

8



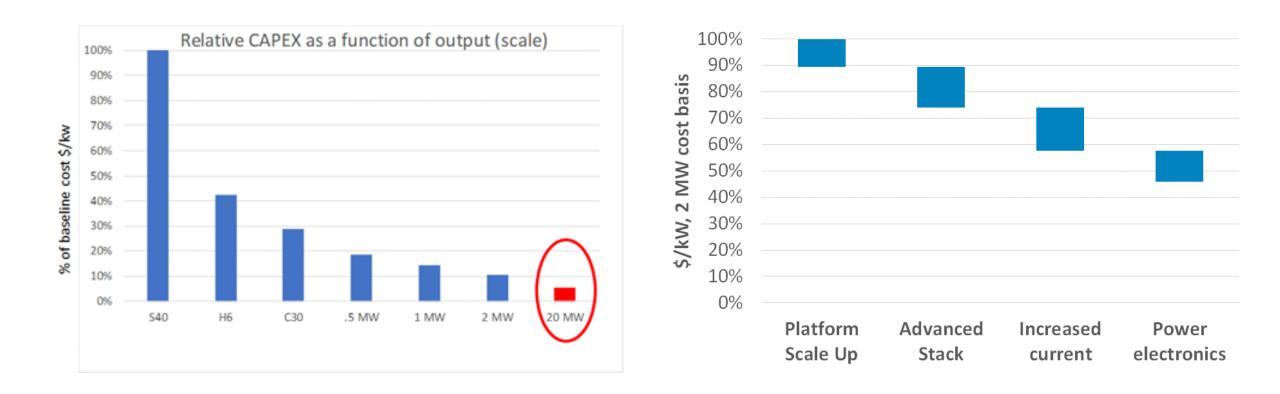
Nel's 8 ton/day (18 MW) electrolyzer plant provides the hydrogen production for each

station site. New factory in Norway will enable 40% reduction in stack cost.

nel

Similar cost reduction can be achieved for PEM

New 8 ton per day PEM array now in development



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